



**DEPARTMENT OF THE ARMY**  
OFFICE OF THE DEPUTY CHIEF OF STAFF, G-8  
CENTER FOR ARMY ANALYSIS  
5801 HURLEY ROAD  
FORT BELVOIR, VA 22060

REPLY TO  
ATTENTION OF

CSCA-SP

5 July 2016

MEMORANDUM FOR, Simulation Operations Course Students

SUBJECT: Welcome Letter for Simulation Operations Course (SOC) Class 16-004

1. Welcome to the Simulation Operations Course! It is our intent for you to receive the highest level of education, training and support possible.
2. Upon receipt of this letter, it is your responsibility to read the course administrative instructions provided by the course administrative officer. The course will begin on 15 August 2016 at the Mission Training Center located at Camp Parks, California. The reporting time for the class is 0800 hours.
3. We look forward to your attendance. For additional information please contact Mr. Walter Williams at [walter.t.williams.ctr@mail.mil](mailto:walter.t.williams.ctr@mail.mil) (703) 805-0247 or Mr. Christopher Herrmann [christopher.l.herrmann.civ@mail.mil](mailto:christopher.l.herrmann.civ@mail.mil) (703) 805-0361.

A handwritten signature in black ink that reads "Roger Samuels".

ROGER S. SAMUELS  
Chief, Simulation Proponent and School